# CITY OF WESTLAKE, LOUISIANA ANNUAL FINANCIAL REPORT JUNE 30, 2010

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Release Date //26///

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# ANNUAL FINANCIAL REPORT Year Ended June 30, 2010

# TABLE OF CONTENTS

|   | Schedules | Page  |
|---|-----------|-------|
| INTRODUCTORY SECTION  |           |       |
| Title Page  |           |       |
| Table of Contents   |           | 3-4   |
| List of Principal Officials                                 |           | 5     |
| FINANCIAL SECTION   |           |       |
| Report of Independent Auditors                              |           | 7-9   |
| Basic financial statements:                                 |           |       |
| Statement of Net Assets                                     |           | 13    |
| Statement of Activities                                     |           | 14-15 |
| Balance Sheet - Governmental Funds                          |           | 16-17 |
| Reconciliation of Balance Sheet - Governmental Funds        |           | 19    |
| Statement of Revenues, Expenditures and Changes in          |           |       |
| Fund Balances   |           | 20-21 |
| Reconciliation of Statement of Revenues, Expenditures       |           |       |
| and Changes in Fund Balances of Governmental Funds          |           |       |
| to the Statement of Activities                              |           | 22    |
| Proprietary Funds:  |           |       |
| Statement of Net Assets                                     |           | 23    |
| Statement of Revenue, Expenditures and Changes in           |           |       |
| Net Assets  |           | 24    |
| Statement of Cash Flows                                     |           | 25-26 |
| Notes to Financial Statements                               |           | 27-48 |
| Required Supplementary Information - Budgetary Comparisons: |           |       |
| -   |           |       |
| Combining Statement of Revenues, Expenditures, and          |           |       |
| Changes in Fund Balance - General Fund                      |           | 50    |
| Combining Statement of Revenues, Expenditures, and          |           |       |
| Changes in Fund Balance - Special Revenue Fund              |           | 51    |

|   | Schedules | Page  |
|---|-----------|-------|
| Supporting Schedules:   |           |       |
| Schedule of Compensation Paid to Mayor and City Council Members   | 1         | 54    |
| Schedule of Expenditures of Federal Awards  | 2         | 55    |
| Notes to Schedule of Expenditures of Federal Awards   | Z         | 56    |
| REPORT OF INDEPENDENT AUDITORS ON INTERNAL CONTROL AND COMPLIANCE   |           |       |
| Report on Compliance and on Internal Control Over<br>Financial Reporting Based on an Audit of Financial<br>Statements Performed in Accordance with Government |           |       |
| Auditing Standards  |           | 59-60 |
| Report on Compliance with Requirements Applicable<br>to Each Major Program and on Internal Control  |           |       |
| over Compliance in Accordance with OMB Circular A-133   |           | 61-63 |
| Schedule of Findings and Questioned Costs   |           | 64-70 |
| Schedule of Prior Management Comments and Suggestions   |           | 71-73 |

June 30, 2010

## MAYOR

The Honorable Daniel W. Cupit Mr. Wally Anderson, Mayor Pro-Tempore

# CITY COUNCIL

Mr. Wally Anderson Mr. John Cradure Mr. Robert Hardy

Mr. Daniel Racca Ms. Lori Peterson

## LEGAL COUNSEL

Mr. John Van Norman - City Attorney

## CITY CLERK

Mrs. Andrea Mahfouz

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# McElroy, Quirk & Burch

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09442.000 Audit 6/30/2010 1100.001 financial report

Robert M. Gani, CPA, MT Mollie C. Broussard, CPA Jason L. Guillory, CPA Greg P. Naquin, CPA, CFP<sup>10</sup> Billy D. Fisher, CPA Joe G. Peshoff, H, CPA, CVA

Michael N. McGee, CPA David M. DesOrmeaux, CPA Paula J. Thompson, CPA



Otray J. Woods, Jr., CPA, Inactive Robert F. Cargile, CPA, Inactive William A. Maneuso, CPA, Inactive Barbara Hutson Gonzales, CPA, Retired Judson J. McCann, Jr., CPA, Retired Martin L. Chehotsky, CPA, CFE Carl W. Comeaux, CPA, Retired Gus W. Schram, HI, CPA, CVA, Retired

CFb. - Cartified Fraud Examiner
MT - Matters of Taxation
CVA - Cartified Valuation Analysi
CFP - Certified Financial Planner

REPORT OF INDEPENDENT AUDITORS

Honorable Daniel W. Cupit, Mayor and City Council Members City of Westlake, Louisiana

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Westlake, Louisiana, as of and for the year ended June 30, 2010, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Governmental Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Westlake, Louisiana at June 30, 2010 and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Accounting principles generally accepted in the United States of America require that the budgetary comparison information on pages 50 through 51 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial We do not express an opinion or provide any assurance on the statements. information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Management has omitted management's discussion and analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

In accordance with Government Auditing Standards, we have also issued a report dated December 29, 2010, on our consideration of the City of Westlake's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. The purpose of that is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of our audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements that collectively comprise the City of Westlake, Louisiana's financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and is not a required part of the financial statements. The schedule of expenditures of federal awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements themselves, and

other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

Lake Charles, Louisiana

1115 Elroy Quik & Buch

December 29, 2010

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BASIC FINANCIAL STATEMENTS

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# STATEMENT OF NET ASSETS June 30, 2010

| <u>ASSETS</u>                             | Governmenta<br>Activities |                       | Total                |
|---|---------------------------|-----------------------|----------------------|
| Cash and cash equivalents                 | \$ 4,165,309              | \$ 1,337,795          | \$ 5,503,104         |
| Investments                               | 4,372,668                 | 1,051,504             | 5,424,172            |
| Receivables (net, where applicable, of    |                           |                       |                      |
| allowance for uncollectibles):            |                           |                       |                      |
| Accounts                                  | 164,092                   | 138,707               | 302,799              |
| Taxes                                     | 813,219                   | -                     | 813,219              |
| Special assessments                       | 27,35                     | <u>-</u>              | 27,351               |
| Inventories                               | -                         | 62,641                | 62,641               |
| Intergovernmental                         | 487,86                    | (487,867)             | -                    |
| Prepaid insurance                         | 173,910                   | 111,695               | 285,605              |
| Prepaid contract                          | -                         | 10,650                | 10,650               |
| Restricted assets:                        |                           |                       |                      |
| Cash and cash equivalents                 | ~                         | 246,290               | 246,290              |
| Investments                               | 293,352                   | 243,402               | 536,754              |
| Capital assets:                           |                           |                       |                      |
| Land, improvements and construction       |                           |                       |                      |
| in progress                               | 2,426,688                 | 14,078,300            | 16,504,988           |
| Other capital assets, net of depreciation | 17,518,889                | 20,326,391            | 37,845,276           |
| Total assets                              | 30,443,34                 | 37,119,508            | 67,562,849           |
| LIABILITIES                               |                           |                       |                      |
| Accounts payable                          | 2,713,50                  | 106,986               | 2,820,487            |
| Interest payable                          | 7,849                     |                       | 110,898              |
| Payable from restricted assets:           | ·                         | •                     |                      |
| Customer deposits                         | =                         | 198,097               | 198,097              |
| Deferred income                           | 20,126                    |                       | 20,126               |
| Noncurrent liabilities:                   | ,                         |                       |                      |
| Due within one year                       | 260,000                   | 1,127,530             | 1,387,530            |
| Due in more than one year                 | 1,145,000                 |                       | 17,002,981           |
| Total liabilities                         | 4,146,47                  |                       | 21,540,119           |
| NET ASSETS                                |                           |                       |                      |
| Investment in capital assets, net of      |                           |                       |                      |
| related debt                              | 18,540,57                 | 3 17,419,180          | 35,959,753           |
| Restricted for:                           | , ,                       | ,                     |                      |
| Capital projects                          | 7,340,40                  | <u>.</u> -            | 7,340,401            |
| Debt service                              | 221,11                    |                       | 221,111              |
| Various purpose-sales taxes               | 14,44                     |                       | 14,445               |
| Unrestricted                              | 180,33                    |                       | 2,487,020            |
| Total net assets                          | <u>\$ 26,296,86</u>       | \$ 19 <u>,725,861</u> | <u>\$ 46,022,730</u> |

# STATEMENT OF ACTIVITIES Year Ended June 30, 2010

|                           |   |                     | Program Revent      | ies           |
|---------------------------|---|---------------------|---------------------|---------------|
|                           |   |                     | Operating           | Capital       |
| 1                         |   | Charges for         | Grants and          | Grants and    |
| Functions/Programs        | Expenses                                | services            | Contributions       | Contributions |
|                           |   |                     |                     |               |
| Government activities:    |   |                     |                     |               |
| General government        | \$ 1,217,481                            | \$ 210,614          | \$ 13,886           | \$ 1,907,121  |
| Public safety:            |   |                     |                     |               |
| Police                    | 1,454,564                               | 198,621             | 137,394             | -             |
| Fire                      | 1,318,688                               | -                   | 924,541             | -             |
| Highway and streets       | 846,995                                 | 32,477              | 24,122              | -             |
| Sanitation                | 380,097                                 | 399,002             | *                   | -             |
| Cemeteries                | 12,639                                  | -                   | 1,034               | -             |
| Post office               | 6,604                                   | 75 <u>,70</u> 8     | -                   |               |
| Total governmental        |   | <del></del>         |                     |               |
| <b>a</b> ctivities        | 5,237,068                               | 916,422             | 1,100,977           | 1,907,121     |
| Business-type activities: |   |                     |                     |               |
| Gas utility               | 1,704,259                               | 1,953,783           | 1,743               | -             |
| Water utility             | 1,451,661                               | 514,802             | 56,993              | -             |
| Sewer and sanitation      | 748,466                                 | 568,310             | =                   | -             |
| Golf course               | 2,659,774                               | 927,638             | -                   | -             |
| Real estate sales         | 8,263                                   | 174,691             |                     |               |
| Total business-type       | *************************************** |                     |                     |               |
| activities                | 6,572,423                               | 4,139,224           | 58,736              |               |
| Total government          | <u>\$ 11,809,491</u>                    | <u>\$ 5,055,646</u> | <u>\$ 1,159,713</u> | \$ 1,907,121  |

## General revenues:

Tax revenue
Investment income
Miscellaneous income

Distribution - gaming industry

Transfers

Total general revenues and transfers

Change in net assets

Net assets at beginning of year

Net assets at end of year

Net (Expenses) Revenue and Changes in Net Assets

| Chan              | ges in Net Ass         | ets                      |
|-------------------|------------------------|--------------------------|
|                   | Business               |                          |
| Governmental      | Type                   |                          |
| <u>Activities</u> | <u> Activities</u>     | Total                    |
|                   |                        |                          |
| \$ 914,140        | <b>\$</b> -            | \$ 914,140               |
| (1,118,549)       | -                      | (1,118,549)              |
| (394,147)         | =                      | (394,147)                |
| (790,396)         | -                      | (790,396)                |
| 18,905            | -                      | 18,905                   |
| (11,605)          | -                      | (11,605)                 |
| 69,104            |                        | 69,104                   |
| (1,312,548)       | -                      | 1,312,548                |
|                   |                        |                          |
| -                 | 251,267                | 251,267                  |
| -                 | (879,866)              | (879,866)                |
| -                 | (180,156)              | (180,156)<br>(1,732,136) |
|                   | (1,732,136)<br>166,428 | 166,428                  |
|                   | 100,428                | 150,425                  |
| <del>_</del> _    | (2,374,463)            | (2,374,463)              |
| (1,312,548)       | (2,374,463)            | (3,687,011)              |
|                   |                        |                          |
| 1,732,881         | 211,760                | 1,944,641                |
| 208,736           | 90,591                 | 299,327                  |
| 97,441            | 6,686                  | 104,127                  |
| 1,828,596         | -                      | 1,828,596                |
| (2,806,187)       | 2,806,187              | <del></del>              |
| 1,061,467         | 3,115,224              | 4,176,691                |
| (251,081)         | 740,761                | 489,680                  |
| 26,547,950        | 18,985,100             | 45,533,050               |
| \$ 26,296,869     | <u>\$ 19,725,861</u>   | \$ 46,022,730            |

# BALANCE SHEET - GOVERNMENTAL FUNDS June 30, 2010

| ASSETS  | General             | Special<br>Revenue |
|---|---------------------|--------------------|
| Cash and cash equivalents   | \$ 2,898            | \$ 15,766          |
| Investments   | 2,410,717           | -                  |
| Receivables (net, where applicable, of allowance for uncollectibles): |                     |                    |
| Accounts receivable   | 162,641             | 1,451              |
| Taxes receivable  | · <del>-</del>      | -                  |
| Special assessments receivable  | -                   | -                  |
| Due from other funds  | 2,117               | <b>-</b>           |
| Restricted assets:  |                     |                    |
| Investments   | 293,352             |                    |
| Total assets  | <u>\$ 2,871,725</u> | \$ 17,217          |
| LIABILITIES AND FUND BALANCES   |                     |                    |
| Accounts payable  | \$ 2,398,547        | <b>\$</b> -        |
| Interest payable  | _                   | -                  |
| Deferred income   | -                   | -                  |
| Due to other funds  | 466,750             | 2,772              |
| Total liabilities   | 2,865,297           | 2,772              |
| Fund balances, unreserved   | 6,428               | 14,445             |
| Total liabilities and fund balances                                   | <u>\$ 2,871,725</u> | \$ 17,217          |

|    |                |           |           |           | Total                                   |
|----|----------------|-----------|-----------|-----------|---|
|    | Debt           |           | Capital   | Go        | vernmental                              |
| 5  | Service        |           | Projects  |           | Funds                                   |
|    |                |           |           |           | <del></del>                             |
| \$ | 209,605        | \$        | 3,937,040 | \$        | 4,165,309                               |
|    | -              |           | 1,961,951 |           | 4,372,668                               |
|    |                |           |           |           |   |
|    | -              |           | -         |           | 164,092                                 |
|    | -              |           | 813,219   |           | 813,219                                 |
|    | 27,351         |           | -         |           | 27,351                                  |
|    | -              |           | 963,271   |           | 965,388                                 |
|    |                |           |           |           |   |
|    |                |           | -         |           | 293,35 <u>2</u>                         |
|    |                |           |           |           |   |
| \$ | <u>236,956</u> | <u>\$</u> | 7,675,481 | <u>\$</u> | 10,801,379                              |
|    |                |           |           |           |   |
| \$ | -              | \$        | 314,954   | \$        | 2,713,501                               |
|    | 7,845          |           | _         |           | 7,845                                   |
|    | _              |           | 20,126    |           | 20,126                                  |
|    | 8,000          |           | · -       |           | 477,522                                 |
|    | 15,845         |           | 335,080   |           | 3,218,994                               |
|    | •              |           |           |           | ,                                       |
|    | 221,111        |           | 7,340,401 |           | 7,582,385                               |
|    |                |           | .,,       |           | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| \$ | 236,956        | <u>\$</u> | 7,675,481 | \$        | 10,801,379                              |

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# RECONCILIATION OF BALANCE SHEET - GOVERNMENTAL FUNDS June 30, 2010

| Total fund balance - total governmental funds   |              | \$ 7,582,385         |
|---|--------------|----------------------|
| Amounts reported for governmental activities in the statement of net assets are different because:  |              |                      |
| Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds balance sheet         |              | 19,945,574           |
| Other long-term assets are not available to pay<br>for current period expenditures and, therefore,<br>are deferred in the funds                             |              | 173,910              |
| Long-term liabilities are not due and payable in<br>the current period and, therefore, they are not<br>reported in the governmental funds balance<br>sheet: |              |                      |
| Due within one year   | \$ (260,000) |                      |
| Due in more than one year   | (1,145,000)  | (1,405,000)          |
| Net assets of governmental activities   |              | <u>\$ 26,296,869</u> |

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES Year Ended June 30, 2010

| <u> </u>  | _  | General   |           | Special<br>Revenue |
|---|----|-----------|-----------|--------------------|
| Revenues:   |    |           |           |                    |
| Taxes and special assessments                     | \$ | 1,112,259 | \$        | 15,593             |
| Licenses and permits                              |    | 222,484   |           | -                  |
| Intergovernmental                                 |    | 896,007   |           | -                  |
| Charges for services                              |    | 410,738   |           | -                  |
| Fines and forfeits                                |    | 197,260   |           | -                  |
| Investment income                                 |    | 155,612   |           | 69                 |
| Miscellaneous income                              |    | 72,441    |           | _                  |
| Bingo revenues                                    |    | 10,233    |           | -                  |
| Grant proceeds                                    |    | 198,212   |           | 5,723              |
| Donations   |    | 1,034     |           | _                  |
| Post office lease                                 |    | 75,708    |           | -                  |
| Distribution - gaming industry                    |    |           |           |                    |
| Total revenues                                    |    | 3,351,988 |           | 21,385             |
| Expenditures:                                     |    |           |           |                    |
| Current:  |    |           |           |                    |
| General government                                |    | 776,192   |           | 14,295             |
| Police  |    | 1,383,760 |           | 8,495              |
| Fire  |    | 1,243,716 |           | -                  |
| Streets   |    | 478,507   |           | -                  |
| Sanitation  |    | 380,240   |           | -                  |
| Cemeteries  |    | 13,381    |           | -                  |
| Civil defense                                     |    | 10,416    |           | -                  |
| Post office                                       |    | 7,025     |           | -                  |
| Capital outlay                                    |    | 26,750    |           | -                  |
| Debt service:                                     |    |           |           |                    |
| Principal retirement                              |    | -         |           | _                  |
| Administrative costs                              |    | 900       |           | -                  |
| Total expenditures                                | _  | 4,320,887 |           | 22,790             |
| Excess (deficiency) of revenues over expenditures |    | (968,899) |           | (1,405)            |
| Other financing sources (uses):                   |    |           |           |                    |
| Operating transfers in (out)                      |    | 401,577   | _         | <del></del>        |
| Excess (deficiency) of revenues and other sources |    |           |           |                    |
| over expenditures and other uses                  |    | (567,322) |           | (1,405)            |
| Fund balance at beginning of year                 | _  | 573,750   |           | 15,850             |
| Fund balance at end of year                       | \$ | 6,428     | <u>\$</u> | 14,445             |

|                                       |              | Total        |
|---------------------------------------|--------------|--------------|
| Debt                                  | Capital      | Governmental |
| Service                               | Projects     | Funds        |
|                                       |              |              |
|                                       |              |              |
| \$ -                                  | \$ 605,029   | \$ 1,732,881 |
| -'                                    | -            | 222,484      |
| _                                     | _            | 896,007      |
| -                                     | _            | 410,738      |
| =                                     | -            | 197,260      |
| 396                                   | 52,659       | 208,736      |
| -                                     | _            | 72,441       |
| -                                     | -            | 10,233       |
| _                                     | 1,932,121    | 2,136,056    |
| -                                     | -            | 1,034        |
| -                                     | ٦            | 75,708       |
| -                                     | 1,828,596    | 1,828,596    |
| 396                                   | 4,418,405    | 7,792,174    |
|                                       |              |              |
|                                       |              |              |
|                                       |              |              |
| _                                     | 256,477      | 1,046,964    |
| _                                     |              | 1,392,255    |
| _                                     | _            | 1,243,716    |
| _                                     | 123          | 478,630      |
| _                                     |              | 380,240      |
| _                                     | _            | 13,381       |
| <u></u>                               | _            | 10,416       |
| _                                     | _            | 7,025        |
| _                                     | 2,247,268    | 2,274,018    |
|                                       | 2,247,200    | 2,214,016    |
| 250,000                               | -            | 250,000      |
| 49,886                                | -            | 50,786       |
| 299,886                               | 2,503,868    | 7,147,431    |
|                                       | 2,303,000    | 7,147,431    |
| (299,490)                             | 1,914,537    | 644,743      |
| (233, 230,                            | 1/714/33/    | 041,713      |
|                                       |              |              |
| 306,153                               | (3.513.917)  | (2,806,187)  |
|                                       |              | (2)000,10.   |
|                                       |              |              |
| 6,663                                 | (1,599.380)  | (2,161,444)  |
|                                       | , – , , ,    | ,,,          |
| 214,448                               | 8,939,781    | 9,743,829    |
| · · · · · · · · · · · · · · · · · · · |              |              |
| <u>\$ 221,111</u>                     | \$ 7,340,401 | \$ 7,582,385 |
|                                       |              |              |

# RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year Ended June 30, 2010

| Net change in fund balances - total governmental funds   | \$ 2,161,444 |
|--|--------------|
| Amounts reported for governmental activities in the statement of activities are different because:   |              |
| Governmental funds report capital outlays as expenditures. However, in the government-wide statement of activities and changes in net assets, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount of capital assets recorded in the current period.   | 2,274,018    |
| Depreciation expense on capital assets is reported in the government-wide statement of activities and changes in net assets, but they do not require the use of current financial resources. Therefore, depreciation expense is not reported as expenditure in governmental funds.   | (616,337)    |
| The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. This amount is the net effect of these differences in the treatment of long-term debt and related items. | 250,000      |
| Some expenses reported in the statement of activities do not require the use of current financial resources; therefore, are not reported as expenditures in governmental funds.  | 2,682        |
| Change in net assets of governmental activities  | \$ (251,081) |

# CITY OF WESTLAKE, LOUISIANA PROPRIETARY FUNDS

# STATEMENT OF NET ASSETS Year Ended June 30, 2010

| ASSETS   |     | Gas<br>Jtility | _         | Water<br>and Sewer | R  | colf Course<br>and<br>ceal Estate<br>development | Total<br>Proprietary<br>Funds |
|--|-----|----------------|-----------|--------------------|----|--|-------------------------------|
| Cash and cash equivalents  | \$  | 92,092         | \$        | 155,575            | \$ | 1,090,128  | \$ 1,337,795                  |
| Investments  |     | 205,859        |           | 845,645            |    | -  | 1,051,504                     |
| Receivables (net, where applicable of allowance for uncollectibles): |     |                |           |                    |    |  |                               |
| Accounts receivable  |     | 38,084         |           | 99,985             |    | 638  | 138,707                       |
| Inventories  |     | 20,396         |           | 21,374             |    | 20,871   | 62,641                        |
| Prepaid insurance  |     | 35,750         |           | 58,077             |    |  | 93,827                        |
| Prepaid contract   |     | _              |           | ,<br>-             |    | 28,518   | 28,518                        |
| Restricted assets:   |     |                |           |                    |    |  |                               |
| Cash and cash equivalents  |     | 181,190        |           | 65,100             |    | -  | 246,290                       |
| Investments  |     | 227,792        |           | 15,610             |    | -  | 243,402                       |
| Due from other funds   |     |                |           | 5,099              |    | -  | 5,099                         |
| Capital assets, net of depreciation                                  | 1   | ,234,699       |           | 14,087,417         |    | 19,082,575                                       | 34,404,691                    |
| Total assets   |     | 2,035,862      |           | 15,353,882         |    | 20,222,730                                       | 37,612,474                    |
| LIABILITIES  |     |                |           |                    |    |  |                               |
| Accounts payable   |     | _              |           | 8,556              |    | 98,430   | 106,986                       |
| Interest payable   |     | _              |           | 17,020             |    | 86,033   | 103,053                       |
| Security deposits payable  |     | 150,861        |           | 47,236             |    | -  | 198,097                       |
| Due to other funds   |     | 492,966        |           | -                  |    | -  | 492,966                       |
| Noncurrent liabilities:  |     |                |           |                    |    |  |                               |
| Due within one year  |     | -              |           | 229,000            |    | 898,530  | 1,127,530                     |
| Due in more than one year  |     | _              |           | 3,919,981          |    | 11,938,000                                       | 15,857,981                    |
| Total liabilities  |     | 643,827        | _         | 4,221,793          |    | 13,020,993                                       | 17,886,613                    |
| NET ASSETS   |     |                |           |                    |    |  |                               |
| Investment in capital assets, net                                    |     |                |           |                    |    |  |                               |
| of related debt  | :   | 1,234,699      |           | 9,938,436          |    | 6,246,045  | 17,419,180                    |
| Net assets, unrestricted   | _   | 157,336        |           | 1,193,653          | _  | 955,692  | 2,306,681                     |
| Total net assets   | ș : | 1,392,035      | <u>\$</u> | 11,132,089         | \$ | 7,201,737  | <u>\$ 19,725,861</u>          |

# CITY OF WESTLAKE, LOUISIANA PROPRIETARY FUNDS

# STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET ASSETS Year Ended June 30, 2010

|  | Gas<br>Utility      | Water<br>and Sewer | Golf Course<br>and<br>Real Estate<br>Development | Total<br>Proprietary<br>Funds |
|--|---------------------|--------------------|--|-------------------------------|
| Operating revenues:  |                     |                    |  |                               |
| Charges for utility services   | \$ 1,945,967        | \$ 1,059,112       | •  | \$ 3,005,079                  |
| Charges for golf course  | -                   | -                  | 927,638  | 927,638                       |
| Real estate sales  |                     |                    | 174,691  | 174,691                       |
|  | 1,945,967           | 1,059,112          | 1,102,329  | 4,107,408                     |
| Operating expenses:  |                     |                    |  |                               |
| Personnel services   | 429,028             | 415,234            | 557,257  | 1,401,519                     |
| Contractual services   | 3,855               | 4,793              | 101,429  | 110,077                       |
| Supplies   | 87.199              | 119,532            | 776,162  | 982,893                       |
| Other services and charges   | 185,594             | 518,672            | 293,540  | 997,806                       |
| Heat, light and power  | 8,610               | 83,253             | 37.817   | 129,680                       |
| Natural gas for resale   | 921,349             | , ···              | · •  | 921,349                       |
| Sewage usage expense   | ,                   | 358,469            | -  | 358,469                       |
| Lot sale costs   | -                   | _                  | 8,263  | 8,263                         |
| Bad debt expense   | (3,700)             | 10,200             | · <u>-</u>                                       | 6,500                         |
| Depreciation and amortization  | 72,324              | 586,143            | 547,671  | 1,206,138                     |
| Total operating expenses   | 1,704,259           | 2,096,296          | 2,322,139  | 6,122,694                     |
| Operating income (loss)  | 241,708             | (1,037,184)        | (1,219,810)                                      | (2,015,286)                   |
| Nonoperating revenues (expenses):                                    |                     |                    |  |                               |
| Tax revenue  | -                   | 211,760            | -  | 211,760                       |
| Tap fees   | 7,816               | 24,000             | _  | 31,816                        |
| Investment income  | 33,602              | 56,385             | 606  | 90,593                        |
| Miscellaneous income   | 6,686               | -                  | -  | 6,686                         |
| Grant proceeds   | 1,743               | 56,993             | -  | 58,736                        |
| Interest expense   | -                   | (10 <u>3,834</u> ) | (345,898)  | (449,732)                     |
| Total nonoperating   |                     |                    |  |                               |
| revenues (expenses)  | 49,847              | 245,304            | (345,292)  | (50,141)                      |
| Income (loss) before contributions and transfers                     | 291,555             | (791,880)          | ) (1,565,102                                     | ) (2,065,427)                 |
| Capital contributions and transfers:<br>Operating transfers in (out) | (404,709)           | 719,360            | 2,491,537  | 2,806,188                     |
| Net income (loss)  | (113,154)           | (72,520)           | 926,435  | 740,761                       |
| Net assets at beginning of year as<br>Restated (see Note 18)         | 1,505,189           | 11,204,609         | 6,275,302  | 18,985,100                    |
| Net assets at end of year  | <u>\$ 1,392,035</u> | \$ 11,132,089      | <u>\$ 7,201,737</u>                              | <u>\$_19,725,861</u>          |

# CITY OF WESTLAKE, LOUISIANA PROPRIETARY FUNDS

# STATEMENT OF CASH FLOWS Year Ended June 30, 2010

|   | Gas<br>Utility | Water<br>and Sewer | Golf Course<br>and<br>Real Bstate<br>Development | Total<br>Proprietary<br>Funds |
|---|----------------|--------------------|--|-------------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES                        | 4 4 050 330    | £ 1 050 393        | ė 1 101 601                                      | ė 4 111 202                   |
| Cash received from customers Cash payments to suppliers for | \$ 1,950,328   | \$ 1,059,283       | \$ 1,101,691                                     | \$ 4,111,302                  |
| goods and services  Cash payments to employees for          | (1,204,072)    | (1,078,078)        | (1,776,833)                                      | (4,058,983)                   |
| services  | (429,028)      | (415,234)          | (557,257)  | (1,401,519)                   |
| Net cash provided by (used in) operating activities         | 317,228        | (434,029)          | (1,232,399)                                      | (1,349,200)                   |
| CASH FLOWS FROM NONCAPITAL FINANCING                        |                |                    |  |                               |
| Tax revenue   | _              | 211,760            | -  | 211,760                       |
| Tap fees  | 7,816          | 24,000             | -  | 31,816                        |
| Miscellaneous income  | 8,429          | 56,993             | -  | 65,422                        |
| Operating transfers in                                      | (404,709)      | 719,360            | 2,491,537  | 2,806,188                     |
| Change in due to/from                                       | 51,904         | (51,414)           |  | 490                           |
| Net cash provided by (used in) noncapital financing         |                |                    |  |                               |
| activities  | (336,560)      | 960,699            | 2,491,537  | 3,115,676                     |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES    |                |                    |  |                               |
| Acquisition of fixed assets                                 | (57,789)       | (1,419,101)        | (469,909)  | (1,946,799)                   |
| Bond proceeds   | -              | 1,189,075          | 7,800,000  | 8,989,075                     |
| Principal retirement  | -              | (143,000)          | (7,946,300)                                      | (8,089,300)                   |
| Interest expense  |                | (103,834)          | (345,898)  | (449,732)                     |
| Net cash (used in) capital and related financing            |                |                    | 4  |                               |
| activities  | (57,789)       | (476,860)          | (962,107)  | (1,496,756)                   |
| CASH FLOWS FROM INVESTING ACTIVITIES                        |                |                    |  |                               |
| Change in investments (net)                                 | 836            | 993                | 606  | 2,435                         |
| Net increase (decrease) in                                  |                |                    |  |                               |
| cash and cash equivalents                                   | (76,285)       | 50,803             | 297,637  | 272,155                       |
| Cash and cash equivalents:<br>Beginning of year             | 349,567        | 169,872            | 792,491  | 1,311,930                     |
| End of year   | \$ 273,282     | <u>\$ 220,675</u>  | \$ 1,090,128                                     | \$ 1,584,085                  |

(continued on next page)

## CITY OF WESTLAKE, LOUISIANA PROPRIETARY FUND - WATER UTILITY

## STATEMENT OF CASH FLOWS Year Ended June 30, 2010 (Continued)

|   | Gas<br>Utility   | Water<br>and Sewer    | Golf<br>Course   | Total<br>Proprietary<br>Funds |
|---|------------------|-----------------------|------------------|-------------------------------|
| Cash and cash equivalents at end of<br>year consisted of:   |                  |                       |                  |                               |
| Uhrestricted cash   | \$ 92,092        | \$ 155,575 \$         | 1,090,128        | \$ 1,337,795                  |
| Restricted cash   | 181,190          | 65,100                |                  | 246,290                       |
|   | \$ 273,282       | <u>\$ 220,675</u> \$  | 1,090,128        | \$ 1,584,085                  |
| RECONCILIATION OF OPERATING INCOME (LOS) TO NET CASH PROVIDED BY OPERATING ACTIVITIES   |                  |                       |                  |                               |
| Operating income (loss) Adjustments to reconcile operating income (loss) to net cash provided by operating activities:              | \$ 241,708       | \$ (1,037,184)\$      | (1,219,810)      | \$ (2,015,286)                |
| Depreciation Basis reduction for lot sales Changes in assets and liabilities: Decrease in accounts receivable and                   | 72,324<br>-      | 586,143<br>-          | 547,671<br>8,263 | 1,206,138<br>8,263            |
| other receivables (Increase) decrease in  | 661              | 10,371                | (638)            | 10,394                        |
| inventories (Increase) decrease in  | (1,121           | (2,538)               | (20,871)         | (24,530)                      |
| prepaid expenses Increase (decrease) in accounts  | 2,961            | 5,594                 | (8,957)          | (402)                         |
| payable and other payables  | _                | 3,975                 | (71,199)         | (67,224)                      |
| Increase in retainage payable   | _                | -                     | (498, 282)       | (498,282)                     |
| Increase in customer deposits   | 695              | 432                   | -                | 1,127                         |
| (Decrease) in interest payable  | -                | (822)                 | 31,424           | 30,602                        |
| Net cash provided by (used in) operating activities   | \$ 317,228       | \$ (434,029) \$       | (1,232,399)      | <u>\$ (1,349,200</u> )        |
| SUPPLEMENTAL SCHEDULE OF NONCASH INVESTING ACTIVITIES Plant improvements and line extensions transferred from Capital Projects Fund | <u>\$ 20,291</u> | <u>\$ 1,591,439</u> § | 501,976          | <u>\$ 2,113,706</u>           |

# NOTES TO FINANCIAL STATEMENTS June 30, 2010

#### 1) Summary of Significant Accounting Policies

The City of Westlake, Louisiana, was incorporated on December 1, 1945, under the provisions of the Lawrason Act. The City operates a Mayor-City Council form of government and provides the following services as authorized by its charter: public safety (police and fire), streets, sanitation, recreation, public improvements, and general administrative services.

The accounting and reporting policies of the City of Westlake conform to accounting principles generally accepted in the United States of America as applicable to governments. Such accounting and reporting procedures also conform to the requirements of Louisiana Revised Statutes 24:517 and to the guides set forth in the Louisiana Municipal Audit and Accounting Guide, and to the industry audit guide, Audits of State and Local Governmental Units.

The Governmental Accounting Standards Board (GASB) Statement Number 20 (effective for financial statements for periods beginning after December 15, 1993) provides guidance on accounting and financial reporting for proprietary fund types and allows proprietary fund types to choose one of two options in applying pronouncements issued by the Financial Accounting Standards Board (FASB) after November 30, 1989. The City of Westlake has elected to use the first option for reporting its activities. This approach applies all GASB pronouncements and FASB Statements and Interpretations, Accounting Principles Board (APB) Opinions, and Accounting Research Bulletins (ARBs) issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements. Changes to FASB statements and interpretations, APB opinions and ARBs issued after November 30, 1989, would not apply unless adopted by GASB.

The following is a summary of certain significant accounting policies.

#### A. Financial Reporting Entity

The accompanying financial statements include the various departments, activities, and organizational units that are within the control and authority of the Mayor and Board of Aldermen of the City of Westlake, Louisiana. The decision to include a potential component unit in the reporting entity was made by applying the criteria set forth in Statement

No. 14 of the Governmental Accounting Standards Board. This statement defines the reporting entity as the primary government and those component units for which the primary government is financially accountable. Financial accountability is defined as appointment of a voting majority of the component unit's board, and either a) the ability to impose will by the primary government, or b) the possibility that the component unit will provide a financial benefit to or impose a financial burden on the primary government.

Based on the foregoing criteria, the City of Westlake has no other fiscal or significant managerial responsibility over any other governmental unit that is not included in the financial statements of the City of Westlake.

#### B. Basis of Presentation

#### GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Activities) report information on all of the activities of the primary government. Internal service fund activity is eliminated to avoid "doubling up" revenues and expenses.

The Statement of Net Assets and the Statement of Activities report financial information for the City as a whole so that individual funds are not displayed. However, the Statement of Activities reports the expense of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given program and (2) operating or capital grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Taxes and other revenue sources not properly included with program revenues are reported as general revenues.

#### FUND FINANCIAL STATEMENTS

The accounts of the City are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures, or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped, in the financial statements in this report, into five generic fund types and two broad fund categories as follows:

#### GOVERNMENTAL FUNDS

General Fund - The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments or major capital projects) that are legally restricted to expenditures for specified purposes.

Debt Service Funds - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. Also included is the repayment of special assessment debt and the support provided through special assessment taxes.

<u>Capital Projects Funds</u> - Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds).

#### PROPRIETARY FUNDS

Enterprise Funds - Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

#### C. Measurement Focus and Basis of Accounting

Measurement focus refers to which transactions are recorded within various financial statements. Basis of accounting refers to when revenues and expenditures (or expenses) are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

The government-wide statements are prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Therefore, governmental fund financial statements include reconciliations with brief explanations to better identify the relationship between the government-wide statements and the statements for government funds. The primary effect of internal activity (between or within funds) has been eliminated from the government-wide financial statements.

In the fund financial statements, governmental funds are accounted for using a financial resources measurement focus whereby only current assets and current liabilities generally are included on the balance sheet and increases or decreases in net current assets are presented in the operating statements. These funds utilize the modified accrual basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures of the current period. Certain revenues such as sales tax, property tax, and charges for services are assessed and collected in such a manner that they can be accrued appropriately. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable, except for principal and interest on general long-term debt which are recognized when due. Also, expenditures for accrued compensated absences are not recognized until they are payable from current available financial resources.

The proprietary funds, also in the fund financial statements, are accounted for and reported using a flow of economic resources measurement focus and the accrued basis of accounting. The economic resource measurement focus means that all assets and liabilities are included on the statement of net assets and operating statements present increases and decreases in net total assets. Under the accrual basis of accounting revenues are recognized when earned and expenses are recognized at the time the liability is incurred.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### D. Budgets and Budgetary Accounting

The City follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. Prior to June 15, the Accountant submits to the Mayor and City Council a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
- Public hearings are conducted at City Hall to obtain comments from the public.
- Prior to June 30, the budget is legally enacted through passage of an ordinance.
- 4. Amendments to the budget are approved by the City Council by a formal adoption of an ordinance.
- 5. Formal budgetary integration is employed as a management control device during the year for the General Fund and Special Revenue Funds. Formal budgetary integration is not employed for Debt Service Funds because effective budgetary control is alternatively achieved through general obligation bond indenture provisions.
- 6. Budgets for the General and Special Revenue Funds are adopted on a basis consistent with accounting principles generally accepted in the United States of America (GAAP). Budgeted amounts are as originally adopted, or as amended by the City Council.
- 7. All budgetary appropriations lapse at the end of each fiscal year.
- 8. Budgetary amendments involving increases in expenditures resulting from revenues exceeding expenditures requires the approval of the City Council.
- 9. The budget and actual comparison presented in Exhibit C in the accompanying financial report includes the General Fund and Special Revenue Funds. The capital budget ordinances that encompass the Capital Projects Funds present cumulative as opposed to annual budget amounts and thus budget and actual comparisons are not reported in the accompanying financial report for these funds.
- 10. The City Charter provides that expenditures cannot legally exceed appropriations within any fund of the City.

#### E. Cash, Cash Equivalents and Investments

Cash and cash equivalents include amounts in demand deposits and certificates of deposit. The City considers all highly liquid debt instruments purchased with a maturity of three months or less to be cash equivalents. Cash and cash equivalents are stated at cost.

Louisiana State Statutes, as stipulated in R.S. 39:1271 authorize the City to invest in United States bonds, treasury notes, or certificates, or time certificates of deposit of state banks organized under the laws of Louisiana and national banks having the principal office in the State of Louisiana. In addition, local governments in Louisiana are authorized to invest in the Louisiana Asset Management Pool, Inc. (LAMP), a nonprofit corporation formed by an initiative of the State Treasurer and organized under the laws of the State of Louisiana, which operates a local government investment pool. These investments are stated at cost.

The City has stated all other investments, not included above, at fair value as of June 30, 2010, in accordance with GASB Statement 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools. Fair value was determined by obtaining "quoted" year end market prices.

#### F. Allowance for Uncollectibles

Uncollectible amounts due for ad valorem taxes, customers' utility receivables, and special assessments are recognized as bad debts at the time information becomes available which would indicate the uncollectibility of the particular receivable. This method does not result in a charge to bad debts that are materially different from the amount that would be charged if the reserve method were used.

#### G. Inventory

Inventory is valued at the lower of cost (first-in, first-out) or market. General Fund inventories are accounted for under the consumption method where expenditures are recorded when the goods are used.

#### H. Interfund Activity

Interfund activity is reported as either loans, reimbursements or transfers. Loans are reported as interfund receivables and payables as appropriate and are subject to elimination upon consolidation. Reimbursements are when one fund incurs a cost, charges the appropriate benefiting fund and reduces its related cost as a reimbursement. All other interfund transactions are treated as transfers. Transfers between governmental or proprietary funds are netted as part of the reconciliation to the government-wide financial statements.

#### I. Prepaid Items

Prepaid balances are for payments made by the City in the current year to provide services occurring in the subsequent fiscal year.

#### J. Restricted Assets

These assets consist of cash and investments restricted for various purposes as detailed in Note 5.

#### K. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and the fund financial statements for proprietary funds. All capital assets are valued at historical cost or estimated historical cost if actual historical is not available. Donated assets are valued at their fair market value on the date donated. Repairs and maintenance are recorded as expenses. Renewals and betterments are capitalized. Interest has not been capitalized during the construction period on property, plant, and equipment.

Prior to July 1, 2003, governmental funds' infrastructure assets were not capitalized. These assets have been valued at estimated historical cost.

Assets capitalized have an original cost of \$1,000 or more and over three years of useful life. Depreciation has been calculated on each class of depreciable property using the straight-line method. Estimated useful lives of the various classes of depreciable capital assets are as follows:

| Production and distribution system | 20-50 years |
|------------------------------------|-------------|
| Buildings                          | 20 years    |
| Improvements other than buildings  | 20-50 years |
| Machinery and equipment            | 5-10 years  |
| Data processing equipment          | 5-10 years  |
| Infrastructure                     | 5-40 years  |

#### L. Restricted Net Assets

The City records reserves to indicate that a portion of the fund balance or retained earnings is legally segregated for a specific future use.

#### M. Revenues - Exchange and Nonexchange Transactions

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the City, available means expected to be received within thirty-one days of fiscal year end.

Nonexchange transactions, in which the City receives value without directly giving value in return, includes grants and donations. On an accrual basis, revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted, matching requirements, in which the City must provide local resources to be used for a specific purpose, and expenditure requirements, in which the resources are provided to the City on a reimbursement basis. On a modified accrual basis, revenue from nonexchange transactions must be available before it can be recognized.

#### Expenses/Expenditures:

On an accrual basis of accounting, expenses are recognized at the time they are incurred. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable.

Operating revenues and expenses for proprietary funds are those that result from providing services and producing and delivering goods and/or services. Nonoperating revenues and expenses include all those related to capital and related financing, noncapital financing, or investing activities.

# N. Accumulated Unpaid Sick Pay

Accumulated unpaid sick pay was not considered material at June 30, 2010 and is not reflected in these financial statements.

#### Cash and Cash Equivalents

Deposits in excess of federally insured amounts are required by Louisiana state statute to be protected by collateral of equal market value. Authorized collateral includes general obligations of the U.S. Government, obligations issued or guaranteed by an agency established by the U.S. Government, general obligation bonds of any state of the U.S., or any Louisiana parish, municipality, or school district. The City's bank and demand and time deposits at year end were entirely covered by federal depository insurance or by pledge of securities owned by the financial institution in the City's name.

#### 3) Investments

Louisiana state statutes authorize the City to invest in United States bonds, treasury notes, or certificates, or time certificates of deposit of state banks organized under the laws of Louisiana and national banks having the principal office in the State of Louisiana, investment as stipulated in R.S. 39:1271, or any other federally insured investment, or in mutual or trust fund institutions, which are registered with the Securities and Exchange Commission under the Security Act of 1933 and the Investment Act of 1940, and which have underlying investments consisting solely of and limited to securities of the United States government or its agencies.

As of June 30, 2010, the City had the following investments and maturities:

|                      |              | Investment Maturities (in Years) |             |                             |                     |
|----------------------|--------------|----------------------------------|-------------|-----------------------------|---------------------|
| Investment Type      | Fair Value   | Less Than 1                      | 1-5         | 6-10                        | More Than 10        |
| Money funds and CD's | \$ 1,609,532 | \$ 1,609,532                     | <b>\$</b> - | \$ ~                        | \$ -                |
| LAMP                 | 1,257,040    | 1,257,040                        | -           | -                           | -                   |
| Mortgage backed      |              |                                  |             |                             |                     |
| securities           | 3,094,354    |                                  | 217,544     | 293,270                     | 2,583,540           |
| Total                | \$ 5,960,926 | \$ 2,866,572                     | \$ 217,544  | \$ <b>29</b> 3, <b>2</b> 70 | <u>\$ 2,583,540</u> |

Interest rate risk. The City's investment policy does not address interest rate risk.

Credit risk. In accordance with state law, the City limits investments to the following:

 Direct U.S. Treasury obligations, the principal and interest of which are fully guaranteed by the U.S. government.

- 2. Bonds, debentures, notes or other evidence of indebtedness issued or guaranteed by federal agencies and provided such obligations are backed by the full faith and credit of the U.S., including (but not limited to) U.S. Export Import Bank, Farmers Home Administration, Federal Financing Bank, Federal Housing Administration Debentures, General Services Administration, Government National Mortgage Association (guaranteed mortgage-backed bonds and guaranteed pass-through obligations), U.S. Maritime Administration (guaranteed Title XI financing), and U.S. Department of Housing and Urban Development.
- 3. Bonds, debentures, notes or other evidence of indebtedness issued or guaranteed by U.S. government instrumentalities, which are federally sponsored, including (but not limited to) Federal Home Loan Bank System, Federal Home Loan Mortgage Corporation, Federal National Mortgage Association, Student Loan Marketing Association, and Resolution Funding Corporation.
- Direct security repurchase agreements of any federal bank entry only securities enumerated above.
- 5. Time certificates of deposit of any bank domiciled or having a branch office in the state of Louisiana, savings accounts or shares of savings and loan associations and savings banks, or share accounts and share certificates accounts of federally or state chartered credit unions issuing time certificates of deposit; provided that the rate of interest paid for time certificates of deposit shall be not less than fifty basis points below the prevailing market interest rate on direct obligations of the U.S. Treasury with a similar length of maturity.
- 6. Mutual or trust fund institutions which are registered with the Securities and Exchange Commission under the Securities Act of 1933 and the Investment Act of 1940, and which have underlying investments consisting solely of and limited to securities of the U.S. government or its agencies.

As of June 30, 2010, all of the City's investments were held according to policy.

Custodial credit risk. For an investment, custodial credit risk is the risk that, in the event of the failure of the counter party, the City will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party.

Investments held at June 30, 2010, consist of \$1,257,040 in the Louisiana Asset Management Pool, Inc. (LAMP), a local government investment pool (see Summary of Significant Accounting Policies). LAMP is administered by LAMP, Inc., a nonprofit corporation organized under the laws of the State of Louisiana, which was formed by an initiative of the State Treasurer in 1993. The corporation is governed by a board of directors comprising the State Treasurer, representatives from various organizations of local government, the Government Finance Officers Association of Louisiana, and the Society of Louisiana CPAs. Only local governments having contracted to participate in LAMP have an investment interest in its pool of assets. The primary objective of LAMP is to provide a safe environment for the placement of public funds in short-term high-quality investments. The LAMP portfolio includes only securities and other obligations in which local governments in Louisiana are authorized to invest. Accordingly, LAMP investments are restricted to securities issued, guaranteed, or backed by the U.S. Treasury, the U.S. Government, or one of its agencies, enterprises, or instrumentalities, as well as repurchase agreements collateralized by those securities. The dollar weighted average portfolio maturity of LAMP assets is restricted to not more than 90 days, and consists of no securities with a maturity in excess of 397 days. LAMP is designated to be highly liquid to give its participants immediate access to their account balances.

The City had unrealized gains on certain investments at June 30, 2010 in the amount of \$40,126. The City plans to hold all investments until maturity.

#### 4) Interfund Fund Transactions

Interfund receivables and payables were as follows at June 30, 2010:

|                  | Receivables | Payables   |  |
|------------------|-------------|------------|--|
| General Fund     | \$ 2,117    | \$ 466,750 |  |
| Special Revenue  | -           | 2,772      |  |
| Debt Service     | -           | 8,000      |  |
| Capital Projects | 963,271     | -          |  |
| Enterprise Funds | 5,099       | 492,965    |  |
|                  | \$ 970,487  | \$ 970,487 |  |

Operating transfers as of June 30, 2010 were as follows:

|                  |   | TransfersIn |                   | Transfers<br>Out |        |
|------------------|---|-------------|-------------------|------------------|--------|
| General fund     |   | \$          | 401,577           | \$               | -      |
| Debt service     |   |             | 306,153           |                  | -      |
| Capital projects |   |             | _                 | 3,5              | 13,918 |
| Gas utility      |   |             | -                 | 4                | 04,709 |
| Water and sewer  |   |             | 719,360           |                  | -      |
| Golf course      | • |             | 2,491,537         |                  |        |
|                  |   | <u>\$</u>   | 3,918, <u>627</u> | <u>\$ 3,9</u>    | 18,627 |

# 5) Restricted Assets - Proprietary Fund Type

Restricted assets were applicable to the following at June 30, 2010:

Customer deposits

<u>\$ 198,097</u>

# 6) Changes in Capital Assets

Capital asset activity for the year ended June 30, 2010, was as follows:

| Governmental activities: Capital assets not being | Beginning<br>of Year | Additions           | Deletions    | End of<br>Year      |
|---|----------------------|---------------------|--------------|---------------------|
| depreciated:                                      |                      |                     |              |                     |
| Land  | \$ 2,251,691         | <b>\$</b> -         | \$ <b>-</b>  | \$ 2,251,691        |
| Construction in progress                          | 174,995              | <u> </u>            | <u> </u>     | 174,995             |
| Total capital assets                              |                      | <del></del>         |              |                     |
| not being depreciated                             | 2,426,686            |                     |              | 2,426,686           |
| Capital assets being depreciated:                 |                      |                     |              |                     |
| Buildings   | 3,533,851            | -                   | -            | 3,533,851           |
| Furniture and equipment                           | 1,156,933            | 26,750              | -            | 1,183,682           |
| Vehicles  | 2,313,880            | _                   | -            | 2,313,880           |
| Infrastructure                                    | 13,701,461           | 2,247,270           | <del>_</del> | _15,948,731         |
| Total capital assets being                        |                      |                     |              |                     |
| depreciated                                       | 20,706,125           | 2,274,020           |              | 22,980,144          |
| Less accumulated depreciation for:                |                      |                     |              |                     |
| Buildings   | 1,399,076            | 81,756              | -            | 1,480,832           |
| Furniture and equipment                           | 821,752              | 71,890              | =            | 893,642             |
| Vehicles  | 1,170,681            | 120,154             | -            | 1,290,835           |
| Infrastructure                                    | 1,453,411            | 342,537             | <del>_</del> | 1,795,948           |
| Total accumulated                                 |                      |                     |              |                     |
| depreciation                                      | 4,844,920            | 616,337             |              | 5,461,257           |
| Government activities capital                     |                      |                     |              |                     |
| assets, net                                       | \$18,287,891         | <u>\$ 1,657,683</u> | <u> </u>     | <u>\$19,945,573</u> |

|                                   | Beginning<br>of Year | Additions    | Deletions           | End of<br>Year |
|-----------------------------------|----------------------|--------------|---------------------|----------------|
| Business-type activities:         |                      |              |                     |                |
| Capital assets not being          |                      |              |                     |                |
| depreciated:                      |                      |              |                     |                |
| Land                              | \$ 2,822,856         | \$ 9,837,735 | \$ 8,263            | \$12,652,328   |
| Construction in progress          | 18,348,098           | 1,913,706    | 18,835,832          | 1,425,972      |
| Total capital assets not          |                      |              |                     |                |
| being depreciated                 | 21,170,954           | 11,751,441   | 18,844,095          | 14,078,300     |
| Capital assets being depreciated: |                      |              |                     |                |
| Production systems                | 21,704,309           | 6,726,391    | 802,908             | 27,627,792     |
| Buildings                         | 237,016              | 1,210,226    | 35,775              | 1,411,467      |
| Machinery and equipment           | 1,603,442            | 1,723,200    | -                   | 3,326,642      |
| Vehicles                          | 367,822              | 42,596       | -                   | 410,418        |
| Bond costs                        | <u> </u>             | 169,924      |                     | 169,924        |
| Total capital assets being        |                      |              |                     |                |
| depreciated                       | 23,912,589           | 9,872,337    | 838,683             | 32,946,243     |
| Less accumulated depreciation     |                      |              |                     |                |
| for:                              |                      |              |                     |                |
| Production systems                | 10,083,018           | 833,221      | -                   | 10,916,239     |
| Buildings                         | 104,092              | 87,103       | -                   | 191,195        |
| Machinery and equipment           | 879,878              | 274,217      | -                   | 1,154,095      |
| Vehicles                          | 346,727              | 11,596       |                     | 358,323        |
| Total accumulated                 |                      |              |                     |                |
| depreciation                      | 11,413,715           | 1,206,137    |                     | 12,619,852     |
| Business-type activities capital  |                      |              |                     |                |
| assets, net                       | <u>\$33,669,828</u>  | \$20,417.641 | <u>\$19,682,778</u> | \$34,404,691   |

# Depreciation expense was charged to governmental activities as follows:

| General government  | \$  | 98,948  |
|---------------------|-----|---------|
| Public safety:      |     |         |
| Police              |     | 57,590  |
| Fire                |     | 89,346  |
| Highway and streets |     | 370,147 |
| Civil defense       |     | 306     |
|                     |     |         |
| Total depreciation  | \$_ | 616,337 |

# 7) Leases

# Operating leases:

The City leases various golf course equipment and golf course buildings under operating leases expiring in various terms through the year ended June 30, 2013.

Minimum future rental payments under non-cancelable operating leases having remaining terms in excess of 1 year as of June 30, 2010 for each of the next 5 years and in the aggregate are:

| Year Ended June 30, | Amount            |
|---------------------|-------------------|
| 2011                | \$ 170,960        |
| 2012                | 144,364           |
| 2013                | 121,721           |
| 2014                | -                 |
| 2015                | -                 |
| Subsequent to 2015  |                   |
|                     | <u>\$_437,045</u> |

Total minimum lease payments do not include contingent rentals that may be paid under certain leases of golf course equipment, because of use in excess of specified amounts. Contingent rental payments for the year ended June 30, 2010 were \$-0-.

#### Capital leases:

The City has financing leases for equipment that qualify as capital leases. The assets and liabilities under capital leases are recorded at the lower of the present value of the minimum lease payments or the fair value of the assets. The assets are amortized over the lower of their related lease terms or their estimated productive lives. Amortization of the assets under capital lease is included in depreciation expense for the year ended June 30, 2010.

The following is a summary of property held under capital lease at June 30, 2010:

| Golf course equipment Less accumulated amortization | \$<br>—— | 42,598<br>4,260 |
|---|----------|-----------------|
|   | \$       | 38,338          |

The following is a summary of long-term liability under capital lease at June 30, 2010:

| Long-term lease payable to PNCEF, LLC Equipment Finance net of prepaid interest at 6.74% of \$1,538 payable in installments of \$330 each, due February 4, 2014. Lease is secured by equipment under the lease.                           | \$<br>12,976        |
|---|---------------------|
| Long-term lease payable to National City Commercial Capital Company, LLC net of prepaid interest at 6.90% of \$819 payable in monthly installments of \$126 each, due September 1, 2014. Lease is secured by equipment under the lease.   | 5,551               |
| Long-term lease payable to National City Commercial Capital Company, LLC net of prepaid interest at 6.90% of \$1,958 payable in monthly installments of \$284 each, due September 1, 2014. Lease is secured by equipment under the lease. | 12,502              |
| Long-term lease payable to National City Commercial Capital Company, LLC net of prepaid interest at 6.90% of \$774 payable in monthly installments of \$161 each, due September 1, 2014. Lease is secured by equipment under the lease.   | 5,501               |
| Less current liability under capital lease  | <br>36,530<br>8,530 |

The following is a schedule of the future minimum lease payments under the capital lease, together with the present value of the net minimum lease payments as of June 30, 2010:

\$ 28,000

| Year ending June 30,               |              |
|------------------------------------|--------------|
| 2011                               | \$<br>10,802 |
| 2012                               | 10,802       |
| 2013                               | 10,802       |
| 2014                               | 8,035        |
| 2015                               | 1,219        |
| Total minimum lease payments       | <br>41,660   |
| Less amount representing interest  | 5,130        |
| -                                  | <br>         |
| Present value of net minimum lease |              |

payments of which \$5,139 is

included in current liabilities

The City is responsible for payment of insurance, taxes, repairs and maintenance under these financing leases.

\$ 36,530

#### 8) Long-Term Debt

Long-term debt is comprised of the following:

| \$2,585,000 2004 general series bonds due in annual installments varying in amounts through November 1, 2014; interest at 3.35%                             | <u>\$ 1,405,000</u> |
|---|---------------------|
| \$3,739,906 2003 Series DEQ loan revenue bond due in<br>semi-annual installments varying in amounts through<br>November 1, 2024; interest at 3.45%          | <u>\$ 2,959,906</u> |
| \$5,000,000 2010 excess revenue bond due in annual installments varying in amounts through May 1, 2019; interest at 3.45%                                   | <u>\$ 5,000,000</u> |
| \$7,800,000 2010 Series revenue bond refunding bonds due in annual installments varying in amounts through April 1, 2025; interest at 4.32%                 | <u>\$ 7,800,000</u> |
| \$2,030,000 Series 2010 B revenue bonds due in annual installments varying in amounts through January 1, 2030; interest at 2.95%. Proceeds recorded through |                     |
| June 30, 2010 of \$1,189,075  | <u>\$ 1,189,075</u> |

The City advance refunded the 2008 series revenue bonds in order to change the interest rate from variable to fixed. This change results in an economic loss (difference between the present values of debt service payments on the old and new debt) of approximately \$2,000,000 based on the variable rate at the time of refunding remaining the rate for the term of the bond.

Debt service requirements on bonds at June 30, 2010 were as follows:

## Governmental activities:

|                     | Go   | vernmenta | 1 A | ctivities | Business-Typ        | e i       | Activities |
|---------------------|------|-----------|-----|-----------|---------------------|-----------|------------|
| Year Ended June 30, | Pı   | incipal   |     | Interest  | Principal           | _         | Interest   |
| 2011                | \$   | 260,000   | \$  | 42,713    | \$ 1,119,000        | ŝ         | 596,433    |
| 2012                | •    | 270,000   | т   | 33,835    | 1,132,000           | •         | 627,407    |
| 2013                |      | 280,000   |     | 24,623    | 1,170,000           |           | 585,223    |
| 2014                |      | 295,000   |     | 14,991    | 1,218,000           |           | 541,608    |
| 2015                |      | 300,000   |     | 5,025     | 1,267,000           |           | 496,155    |
| 2016-2020           |      | -         |     | _         | 6,417,000           |           | 1,734,848  |
| 2021-2025           |      | -         |     | -         | 625,981             |           | 617,037    |
| 2026-2030           |      | -         |     | -         | -                   |           | -          |
| 2031-2035           |      |           |     |           |                     | _         |            |
|                     | \$ ] | 405,000   | \$  | 121,187   | <u>\$16,948,981</u> | <u>\$</u> | 5,198,711  |

Long-term liability activity for the year ended June 30, 2010 was as follows:

|                           |                       |                     |                     |                     | Amounts            |
|---------------------------|-----------------------|---------------------|---------------------|---------------------|--------------------|
|                           | Beginning             |                     |                     | Ending              | Due Within         |
|                           | Balance               | Additions           | Reductions          | Balance             | One Year           |
| Governmental activities:  | ·                     | <del></del> -       |                     |                     |                    |
| Certificates of           |                       |                     |                     |                     |                    |
| indebtedness:             |                       |                     |                     |                     |                    |
| Series 2004               | \$ 1,655, <b>00</b> 0 | \$                  | \$ 250,000          | <u>\$ 1,405,000</u> | <u>\$ 250,000</u>  |
|                           |                       |                     |                     |                     |                    |
| Business-type activities: |                       |                     | ,                   |                     |                    |
| Certificates of           |                       |                     |                     |                     |                    |
| indebtedness:             |                       |                     |                     |                     |                    |
| Series 2003               | \$ 3,102,906          | ş -                 | \$ 143,000          | \$ 2,959,906        | \$ 149,000         |
| Series 2007               | 7,803,300             | -                   | 7,803,300           | -                   | -                  |
| Series 2009               | 5,000,000             | -                   | -                   | 5,000,000           | 485,000            |
| Series 2010               | _                     | 7,800,000           | -                   | 7,800,000           | 405,000            |
| Series 2010B              |                       | 1,189,075           |                     | 1,189,075           | 80,000             |
| Total bonds payabl        | e 15,906,206          | 8,989,075           | 7,946,300           | 16,948,981          | 1,119,000          |
| Capital leases            | 263,097               | 42,598              | 269,165             | 36,530              | B,530              |
|                           |                       |                     |                     |                     |                    |
|                           | \$16,169,303          | <u>\$_9,031.673</u> | <u>\$ 8.215.465</u> | <u>\$16,985,511</u> | <u>\$1,127,530</u> |

#### 9) Capital Project Fund

The capital project fund is being used to account for the construction of improvements to the municipal waterworks system and various streets within the City. Financing for the improvements is being provided by the renewal of a one cent sales tax. The work will entail water line relocation and the replacement of shell and asphalt streets with concrete. Additional capital projects include acquisition and development of North Westlake and Olin properties that are partly funded by general obligation debt (original issue \$2,585,000; current outstanding \$1,405,000). The long-term debt will be repaid from gaming industry distributions.

#### 10) Property Tax

Taxes are levied on June 1, billed on November 1, and payable by December 31. The Calcasieu Parish Sheriff's office collects the City's property taxes. City property tax revenues are recognized when billed to the extent that they result in current receivables. Unpaid taxes are delinquent by January 1st. Sale of delinquent properties is held once a year.

The total millage is 6.40 divided as follows:

Tax
Millage Collected

6.40 \$ 152,891

General purpose tax

#### 11) Delinquent Assessments

The City is contingently liable for amounts shown as delinquent assessment receivables. The total amount delinquent for the fiscal year ended June 30, 2010 was \$3,039.

12) Dedication of Proceeds and Flow of Funds - Sales and Use Taxes

Proceeds of a perpetual one percent sales and use tax that was first levied on July 1, 1990 by the City of Westlake are collectible by the Sales Tax Fund, are legally dedicated for municipal waterworks and street and road improvements, and are distributed to the Capital Projects Fund for the Water/Street Improvement Program.

Proceeds of a one percent sales and use tax, which was renewed on July 1, 2007, and is to run for ten years, are levied by the City of Westlake and collectible by the Sales Tax Fund, and distributed administratively for legally dedicated uses (without any required legal dedication of specified amounts to any particular use) as follows:

- A. An amount equal to .25 of one percent is transferred to the General Fund -Street Department.
- B. An amount equal to .05 of one percent is transferred to the General Fund -Police Department.
- C. An amount equal to .35 of one percent is distributed to the General Fund -Fire Department.
- D. An amount equal to .35 of one percent is distributed to the Water Works Enterprise Fund.

Proceeds of a one-half of one percent sales and use tax, which was renewed on October 1, 2007, and is to run for ten years, are levied by the City of Westlake and collectible by the Sales Tax Fund, are legally dedicated and distributed to the General Fund - Police Department for the operation and maintenance of the Westlake Police Department.

#### 13) Pension Plan

# Municipal Police Employees Retirement System

#### Plan Description:

The City of Westlake contributes to the Municipal Police Employees' Retirement System, a cost-sharing multiple employer plan administered by the Municipal and State Police Employees Retirement System of Louisiana. The Municipal Police Employees' Retirement System was established as of July 1, 1973, by Act 189 of 1973 and amended by RS 33:2371 of the 1986 session to become Municipal and State Police Retirement System of Louisiana. The System is a state retirement system that was created to provide retirement benefits for full time municipal police officers in Louisiana, and state police officers hired after January 1, 1987. The System is administered by a Board of Trustees of the Retirement Committee of the House of Representatives and the Chairman of the Senate Finance Committee, or their designees, to serve as voting ex-officio members of the Board. Historical trend information for this plan is included in the separately issued report for the Municipal Employees Retirement System for the period ended June 30, 2009.

## Funding Policy:

Plan members are required to contribute 7.5% of their annual covered salary and the City of Westlake is required to contribute at a statutorily determined rate. The current rate is 11.0% of annual covered payroll. The contribution requirements of plan members and the City of Westlake are established and may be amended by the Board of Trustees. The City of Westlake's contributions to the Municipal Police Employees' Retirement System for the years ending June 30, 2010, 2009, and 2008 were \$78,061, \$64,818, and \$91,647, respectively, equal to the required contributions for each year.

#### Firefighters' Retirement System of the State of Louisiana

This system, which covers full-time fire department employees who are not members of other retirement systems, has the same contribution requirements and major benefits provisions as the Municipal Police Employees' Retirement System described above. Employees are required to contribute 8% of covered earnings, and the City is required to contribute an actuarially determined rate that is currently 14.0% of covered payroll.

The City of Westlake's contributions to the Firefighter's Retirement System for the years ended June 30, 2010, 2009 and 2008 were \$97,567, \$80,317 and \$70,593, respectively, which equal the required contributions for the years. The financial report for this system may be obtained from Firefighters' Retirement System, PO Box 94095, Capitol Station, Baton Rouge, LA 70804-9095.

#### Municipal Employees Retirement System

#### Plan Description:

The City of Westlake contributes to the Municipal Employees' Retirement System of Louisiana, a cost-sharing multiple-employer plan administered by the Municipal Employees Retirement System, State of Louisiana. The Municipal Employees' Retirement System of Louisiana was established by Act 356 of the 1954 regular session of the Legislature of the State of Louisiana to provide retirement benefits to employees of all incorporated villages, towns and cities within the State, which did not have their own retirement systems and which elected to become members of the System. The System is administered by a Board of Trustees composed of nine members, six of whom shall be active and contributing members of the System with at least ten years creditable service, elected by the members of the System; one of whom shall be the president of the Louisiana Municipal Association who shall serve as an exofficio member during his tenure; one of whom shall be the Chairman of the Senate Retirement Committee; one of whom shall be the Chairman of the House Retirement Committee of the Legislature of Louisiana. Act #569 of the year 1968 established by the Legislature of the State of Louisiana provides an optional method for municipalities to cancel Social Security and come under supplementary benefits in the Municipal Employees' Retirement System, effective on and after June 30, 1970. Effective October 1, 1978, under Act #788, the "regular plan" and the "supplemental plan" were replaced, and are now known as Plan "A" and Plan "B". Plan "A" combines the original plan and the supplemental plan for those municipalities participating in both plans, while Plan "B" participates in only the original plan. The City of Westlake is a member of plan "A" of the retirement system. Historical trend information for this plan is included in the separately issued report for the Municipal Employees Retirement System for the period ended June 30, 2009.

#### Funding Policy:

Plan members are required to contribute 9.25% of their annual covered salary and the City of Westlake is required to contribute at a statutorily determined rate. The current rate is 13.50% of annual covered payroll. The contribution requirements of plan members and the City of Westlake are established and may be amended by the Board of Trustees. The City of Westlake's contributions to the Municipal Employees' Retirement System of Louisiana for the years ending June 30, 2010, 2009, and 2008 were \$131,483, \$127,020, and \$125,400, respectively, equal to the required contributions for each year.

#### 14) Litigation

The City has various threatened or pending lawsuits lodged against it. It is the opinion of legal counsel that all of the claims are adequately covered by the City's liability insurance or would result in minimal damages.

#### 15) Cooperative Agreement

During the fiscal year ended June 30, 1996, the City entered into a cooperative agreement with the Calcasieu Parish Police Jury, whereby the City will receive \$270,000 per year. This payment is to provide funding to the City to offset the effects of the location of a river boat casino at a site known as the Burton Shell Yard. This amount will be paid evenly over four quarters each year as long as the owner of the river boat pays such amount to the Police Jury.

This obligated annual payment will stop at any time the City begins the levying or collection of a head or similar tax from a river boat berthed in the City, unless the City agrees to contribute an amount to the Police Jury equal to the \$270,000 from any proceeds it receives from any river boat berthed in the City.

The City Council has restricted these funds for use in Capital Projects only and not for operations of the City.

#### 16) Rental Agreement

The City of Westlake and the United States Postal Service entered into an agreement to rent a newly constructed postal facility site developed by the City of Westlake on May 15, 1999 and ending May 14, 2013 for a total of 15 years. The annual rent for the facility is set at \$75,708, payable in monthly installments of \$6,309. The lease may be renewed at the option of the U.S. Postal Service for 2 five year terms at an annual rental of \$75,708.

#### 17) Contingency

The City of Westlake was denied payment of \$2,256,332 in debris removal by FEMA for cleanup efforts after Hurricane Rita. The City has appealed for reimbursement of the expenses. Subsequent to June 30, 2010, the City received \$1,482,223 of the reimbursement which will be used to pay down the payable to the contractor. As of the release of this report, it could not be determined how much, if any, of the outstanding expenses will be reimbursed. An accrual in the amount of \$2,256,332 remains on the books for prior expenses that have not been paid. No receivable has been recorded.

# 18) Professional Service Agreement

The City has a professional service agreement with a third party to operate and manage the golf facilities for a term of 5 years after the operations phase of the contract commences. The agreement can be renewed for an additional 5 year term. The services rendered under the contract relate to the development phase (effective date until course opens for play) and the operations phase (beginning after the course opens for play). Under the agreement, the third party is to receive a base management fee and an incentive management fee. During development phase the base management fee is \$7,500 per month. Effective in accounting year 2010, and each subsequent year, the base management fee shall increase by 3%. The incentive management fee for the first full year of operations and each year throughout the term is 20% of net operating income in excess of the net operating income budgeted.

#### 19) Subsequent Events

In August of 2010, the City entered into an agreement to lease various equipment under two capital leases. The lease terms are for 36 months and 60 months, respectively, and provide for monthly rental of \$3,235 and \$4,558.

REQUIRED SUPPLEMENTARY INFORMATION

• Budgetary comparisons

# COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE GENERAL FUND

Year Ended June 30, 2010

|   |                    | 2010                |              | Variance<br>Favorable |
|---|--------------------|---------------------|--------------|-----------------------|
|   | Original           | Final               | Actual       | (Unfavorable)         |
| Revenues:                                 | <u> </u>           | FIRM                | - Ite Educat | 14.1.2.0.0.2.0.2.0.   |
| Tax revenue                               | \$ 1,532,300       | \$ 1,140,010        | \$ 1,112,259 | \$ (27,751)           |
| Licenses and permits                      | 240,000            | 240,000             | 222,484      | (17,516)              |
| Intergovernmental                         | 758,426            | 758,426             | 896,007      | 137,581               |
| Charges for services                      | 419,366            | 419,366             | 410,738      | (8,628)               |
| Fines and forfeits                        | 305,000            | 305,000             | 197,260      | (107,740)             |
| Investment income                         | 25,000             | 25,000              | 155,612      | 130,612               |
| Miscellaneous income                      | 10,000             | 10,000              | 72,441       | 62,441                |
| Bingo revenues                            | 15,000             | 15,000              | 10,233       | (4,767)               |
| Grant proceeds                            | 225,750            | 225,750             | 198,212      | (27,538)              |
| Donations                                 | 5,300              | 5,300               | 1,034        | (4,266)               |
| Post office lease                         | 75,708             | 75,708              | 75,708       | -                     |
| Total revenues                            | 3,611,850          | 3,219,560           | 3,351,988    | 132,428               |
| Expenditures:                             |                    |                     |              |                       |
| Current:                                  |                    |                     |              |                       |
| General government                        | 656,195            | 656,195             | 777,092      | (120,897)             |
| Police                                    | 1,351, <b>87</b> 1 | 1,351,871           | 1,383,760    | (31,889)              |
| Fire                                      | 1,300,644          | 1,300,644           | 1,243,716    | 56,928                |
| Streets                                   | 754,299            | 754,299             | 478,507      | 275,792               |
| Sanitation                                | 382,000            | 382,000             | 380,240      | 1,760                 |
| Cemeteries                                | 11,700             | 11,700              | 13,381       | (1,681)               |
| Civil defense                             | 9,405              | 9,405               | 10,416       | (1,011)               |
| Post office                               | 8,500              | 8,500               | 7,025        | 1,475                 |
| Capital outlay                            | 32,550             | <b>32</b> ,550      | 26,750       | 5,800                 |
| Total expenditures                        | 4,507,164          | 4,507,164           | 4,320,887    | 186,277               |
| (Deficiency) of revenue                   |                    |                     |              |                       |
| over expenditures                         | (895,314)          | (1,287,604)         | (968,899)    | 318,705               |
| Other financing sources (uses):           |                    |                     |              |                       |
| Operating transfers in                    | 895,696            | 623,800             | 401,577      | (222, 223)            |
| * <b>F</b>                                |                    | ·····               |              |                       |
| Excess (deficiency) of revenues and other |                    |                     |              |                       |
| sources over                              |                    | 3.55                | (553,000)    | 06.622                |
| expenditures                              | 382                | 382                 | (663,804)    | 96,482                |
| Fund balance at beginning of year         | 573,750            | <u>573,750</u>      | 573,750      |                       |
| Fund balance at end of year               | \$ 574,132         | <u>\$ (90,054</u> ) | \$ 6,428     | \$ 96,482             |

See accompanying notes to financial statements

# COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE SPECIAL REVENUE FUND Year Ended June 30, 2010

|                                   |    |         |           | 2010_  |    |         |           | Variance<br>avorable |
|-----------------------------------|----|---------|-----------|--------|----|---------|-----------|----------------------|
|                                   | 0: | riginal |           | Final  |    | Actual  | (Un       | favorable)           |
| Revenues:                         |    |         |           |        |    |         |           |                      |
| Tax revenue                       | \$ | -       | \$        | -      | Ş  | 15,593  | \$        | 15,593               |
| Investment income                 |    | -       |           | -      |    | 69      |           | 69                   |
| Grant proceeds                    |    |         |           |        |    | 5,723   |           | 5,723                |
| Total revenues                    |    |         |           |        |    | 21,385  |           | 21,385               |
| Expenditures:                     |    |         |           |        |    |         |           |                      |
| Current;                          |    |         |           |        |    |         |           |                      |
| General government                |    | -       |           | -      |    | 14,295  |           | (14,295)             |
| Police                            |    |         |           |        |    | 8,495   |           | (8,495)              |
| Total expenditures                |    |         |           |        |    | 22,790  |           | (22,790)             |
| Excess of revenues over           |    |         |           |        |    |         |           |                      |
| expenditures                      |    | -       |           | -      |    | (1,405) |           | (1,405)              |
| Fund balance at beginning of year |    | 15,580  |           | 15,580 |    | 15,850  |           |                      |
| Fund balance at end of year       | \$ | 15,580  | <u>\$</u> | 15,580 | \$ | 14.445  | <u>\$</u> | (1,405)              |

See accompanying notes to financial statements

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SUPPORTING SCHEDULE

# Schedule 1

# CITY OF WESTLAKE, LOUISIANA

# SCHEDULE OF COMPENSATION PAID TO MAYOR AND CITY COUNCIL MEMBERS Years Ended June 30, 2010 and 2009

|   | Compensation |        |    |        |
|---|--------------|--------|----|--------|
| Name and Title                                | _            | 2010   | _  | 2009   |
| Daniel W. Cupit, Mayor                        | \$           | 60,737 | \$ | 59,075 |
| Mr. Wally Anderson, Councilman, Mayor Pro-Tem |              | 5,875  |    | 6,535  |
| Mr. Daniel Racca, Councilman                  |              | 4,055  |    | 4,675  |
| Mr. Robert Hardy, Councilman                  |              | 4,055  |    | 4,675  |
| Mr. John Cradure, Councilman                  |              | 3,900  |    | 4,520  |
| Ms. Lori Peterson, Councilman                 |              | 4,055  |    | 4,675  |

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS Year Ended June 30, 2010

| Federal Grantor/Pass-Through<br>Grantor Program Title  | Federal<br>CFDA<br>Number | Pass-<br>Through<br>Grantor's<br>Number | Expenditures |
|--|---------------------------|---|--------------|
|  |                           |   |              |
| Department of Transportation - Highway<br>Planning and Construction  | 20.205                    |   | \$ 1,794,638 |
| Homeland Security and Emergency Preparedness Public Assistance   | 97.036                    |   | 142,443      |
| Housing and Urban Development -<br>Community Development Block Grant/<br>State's Program and Non-Entitlement<br>Grants | 14.228                    |   | 250,000      |
| Environmental Protection Agency -<br>Capitalization Grants for Clean Water   |                           |   |              |
| State Revolving Funds  | 66.458                    |   | 1,216,156    |
|  |                           |   | \$ 3,403,237 |

See accompanying notes to schedule of expenditures of federal awards.

## NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS Year Ended June 30, 2010

#### Note A. Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the City of Westlake and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

## Note B. Department of Environmental Quality Loan

The Department of Environmental Quality (DEQ) Loan is a loan program through which the State of Louisiana receives federal money to then loan to municipalities to improve water treatment. The City of Westlake is receiving money from the State under the loan program. The City of Westlake entered into the loan agreement on March 1, 2003 for an amount not to exceed \$3,750,000. The DEQ loan disburses funds to the City of Westlake after the expenditure is made. Interest of 3.45% per annum on the Outstanding balance is paid semi-annually. Principal and interest payments will be made semi-annually. At June 30, 2010, the principal balance is \$2,959,906 as disclosed in Note 8.

COMPLIANCE, INTERNAL CONTROL REPORTS

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# McElroy, Quirk & Burch

A Professional Corporation • Certified Public Accountants • Since 1925 800 Kirby Street • P.O. Box 3070 • Lake Charles, LA 70602-3070 337 433-1063 • Fax 337 436-6618 • Web page: www.mqb-cpa.com

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Michael N. McGee, CPA David M. DesOrmeaux, CPA Paula J. Thompson, CPA MQB

Otray J. Woods, Jr., CPA, Inactive Robert F. Cargile, CPA, Inactive William A. Mancuso, CPA, Inactive Barbara Hutson Gonzales, CPA, Retired Judson J. McCann, Jr., CPA, Retired Martin L. Chehorsky, CPA, Retired Gus W. Schram, H., CPA, CVA, Retired Gus W. Schram, H., CPA, CVA, Retired

CFE - Certified Fraud Examiner
MT - Masters of Taxanon
ON - Certified Valuation Analysi
CFF - Certified Invancial Planner

REPORT OF INDEPENDENT AUDITORS ON COMPLIANCE AND ON CONTROL OF CERTIFICAL Planner INTERNAL CONTROL OVER FINANCIAL REPORTING BASED

ON AN AUDIT OF FINANCIAL STATEMENTS CONDUCTED IN

ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable Daniel W. Cupit, Mayor and City Council Members Westlake, Louisiana

We have audited the financial statements of governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Westlake, Louisiana as of and for the year ended June 30, 2010, which comprise the City of Westlake, Louisiana's basic financial statements, and have issued our report thereon dated December 29, 2010. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Audit Standards, issued by the Comptroller General of the United States.

# Internal Control Over Financial Reporting

In planning and performing our audit, we considered the City of Westlake's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of Westlake's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the City of Westlake's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant significancies, or material weaknesses. We identified certain deficiencies in internal control over financial reporting, described in the accompanying schedule of findings that we consider to be material weaknesses in internal control over financial reporting. (10-1 - 10-5 and 10-7)

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City of Westlake's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance and other matters that are required to be reported under Government Auditing Standards.

The City of Westlake's response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit the City of Westlake's response and, accordingly, we express no opinion on it.

This report is intended for the information of the City, management, and the Louisiana Legislative Auditor, federal awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties. However, under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

Lake Charles, Louisiana

Ms Elroy Quik + Buch

December 29, 2010

# McElroy, Quirk & Burch

A Professional Corporation • Certified Public Accountants • Since 1925 800 Kirby Street • P.O. Box 3070 • Lake Charles, LA 70602-3070 337 433-1063 • Fax 337 436-6618 • Web page: www.mqb-cpa.com Robert M. Gani, CPA, MT Mollie C. Broussard, CPA Jason L. Guillory, CPA Greg P. Naquin, CPA, CFP<sup>128</sup> Billy D. Fisher, CPA Joe G. Peshoff, II, CPA, CVA

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CFR - Certified Fraud Examiner MT - Masters of Taxation CVA - Certified Valuation Analyst CFP - Certified Fraudial Planner

REPORT ON COMPLIANCE WITH REQUIREMENTS

APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL

CONTROL OVER COMPLIANCE IN ACCORDANCE WITH

OMB CIRCULAR A-133

Honorable Daniel W. Cupit, Mayor and City Council Members Westlake, Louisiana

#### Compliance

We have audited the compliance of City of Westlake with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement that are applicable to each of its major federal programs for the year ended June 30, 2010. City of Westlake's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of City of Westlake's management. Our responsibility is to express an opinion on Westlake's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City of Westlake's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the City of Westlake's compliance with those requirements.

As described in items 10-6 through 10-7 in the accompanying schedule of findings and questioned costs, City of Westlake did not comply with requirements regarding reporting to granting agencies that are applicable to CFDA #20.205 Department of Transportation - Highway Planning and Construction grant. Compliance with such requirements is necessary, in our opinion, for City of Westlake to comply with the requirements applicable to that program.

In our opinion, except for the noncompliance described in the preceding paragraph, the City of Westlake complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2010.

## Internal Control Over Compliance

The management of the City of Westlake is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the City of Westlake's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City of Westlake, Louisiana's internal control over compliance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses and therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. However, as discussed below, we identified certain deficiencies in internal control over compliance that we consider to be material weaknesses.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. We consider the deficiencies in internal control over compliance described in the accompanying schedule of findings and questioned costs as item 10-7 to be a material weakness.

City of Westlake, Louisiana's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit City of Westlake, Louisiana's responses and, accordingly, we express no opinion on the responses.

This report is intended solely for the information and use of the audit committee, management, Legislative Auditor, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties. However, under Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

Lake Charles, Louisiana December 29, 2010

M5 Elroy Quik + Buch

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2010

#### SECTION I - SUMMARY OF AUDITOR'S RESULTS

| Financial Statements  |  |  |  |  |
|---|--|--|--|--|
| Type of auditor's report issued:  | Unqualified  |  |  |  |
| Internal control over financial reporting:  |  |  |  |  |
| Material weakness identified?   | X_YesNo  |  |  |  |
| Control deficiencies identified not consider  |  |  |  |  |
| to be material weakness?  | Yes X None reported  |  |  |  |
| Noncompliance material to financial statements  |  |  |  |  |
| noted?  | Yes <u>X</u> No  |  |  |  |
| Federal Awards  |  |  |  |  |
| Internal control over major programs:   |  |  |  |  |
| Material weakness identified?   | X Yes No   |  |  |  |
| Control deficiencies identified not consider  | <del></del>  |  |  |  |
| to be material weakness?  | Yes X None reported  |  |  |  |
| Type of auditor's report issued on compliance   |  |  |  |  |
| for major programs:   | Qualified  |  |  |  |
| Any audit findings disclosed that are required  | -  |  |  |  |
| to be reported in accordance with Circular  |  |  |  |  |
| A-133, Section .510(a)?   | X Yes No   |  |  |  |
| ,   |  |  |  |  |
| Identification of major <u>programs</u> :  CFDA Number(s) Name of Federal Program or              | Cluster  |  |  |  |
| 20.205 Department of Transportation   | Department of Transportation-Highway Planning and Construction |  |  |  |
| 66.458 Environmental Protection Agency-Capitalization grants fo clean water state revolving funds |  |  |  |  |
| Dollar threshold used to distinguish between Type A and Type B programs:                          | \$ <u>300,000</u>  |  |  |  |
| Auditee qualified as low-risk auditee?  | Yes X No   |  |  |  |
|   | (continued on next page)                                       |  |  |  |

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2010 (Continued)

#### SECTION II - FINANCIAL STATEMENT FINDINGS AND QUESTIONED COSTS

#### 10-1 Segregation of Duties

Condition: Because of the entity's size and the limited number of

accounting personnel, it is not feasible to maintain a complete segregation of duties to achieve effective internal control.

Criteria: Effective internal control requires adequate segregation of

duties among client personnel.

Effect: Without proper segregation of duties, errors within the

financial records or fraud could go undetected.

Recommendation: To the extent cost effective, duties should be segregated and

management should attempt to mitigate this weakness by

supervision and review procedures.

Response: The City agrees with the findings. We are constantly

evaluating duties, testing and implementing changes to compensate for the lack of segregation of duties. Due to our limited number of personnel, full segregation is not possible. In our ongoing and annual updates to our policy and procedures manual this is a consideration for each change or potential change. Additional review steps are planned for the near future in several areas as determined feasible. Recent changes in personnel and the reassignment of duties to various employees are expected to lead to improvements in the area".

#### 10-2 Controls over Financial Reporting

Condition: In our judgment, the Town's accounting personnel and those

charged with governance, in the course of their assigned duties, lack the resources to prepare the financial statements and related footnotes in accordance with generally accepted accounting principles and to detect and correct a

material misstatement, if present.

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2010 (Continued)

Criteria:

The Auditing Standards Board recently issued guidance to auditors related to entity's internal controls over financial reporting. Many small organizations rely on their auditor to generate the annual financial statements including footnotes. SAS No. 112 emphasizes that the auditor cannot be part of your system of internal control over financial reporting.

Effect:

Material misstatements in financial statements could go undetected.

Recommendation: In our judgment, due to the lack of resources available to management to correct this material weakness in financial reporting, we recommend management mitigate this weakness by having a heightened awareness of all transactions being reported.

Response:

We concur with this recommendation. Management has implemented supervision and review procedures to the extent The City has also engaged a CPA, who is not affiliated with the firm that conducts the City's annual audit, to assist with financial matters.

#### 10-3 Policy and Procedure Manual Update

Condition:

The policy and procedure manual is required by City policy to be updated on a periodic basis. During the year ended June 30, 2010, the City had reviewed and updated approximately half of the outdated policies and procedures. The project

remains in progress.

Criteria:

Policies and procedures are modified on an on-going basis but the policy and procedure manual does not reflect the changes.

Effect:

Because the policy and procedure manual is not being updated timely, noncompliance with City policy and procedures may

occur.

Recommendation: Management should review the existing policy and procedure manual and modify those sections which have changed in the past several years.

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2010 (Continued)

Response:

The City agrees with this finding. We are in the process of reviewing the policy and procedure manual to insure that all policies and procedures are current. The City updated approximately half of the outdated policies during the year ended June 30, 2010. Once the manual has been revised, a meeting will be held to discuss the updates and new copies of the manual will be distributed to all departments.

#### 10-4 Fixed Asset Identification Tags

Condition: The City maintains a fixed asset register to account for all

fixed assets purchased or donated to the City. All assets must be tagged with identification tags that are referenced by item and location. Our review indicated that not all

fixed assets are being tagged.

Criteria: All assets must be accounted for and identified in order to

safeguard City property.

Effect: Assets not properly identified and accounted for are subject

to theft or possible abuse.

Recommendation: The City should perform a complete inventory of all fixed

assets and determine which assets have not been properly

tagged and accounted for.

Response: The City agrees with this finding. We will begin an

inventory process to insure that all assets are properly identified and accounted for. The City has a plan in place

scheduled to begin January, 2011.

# 10-5 Golf Course Management Contract

Condition: The City has executed a management agreement with a company

to manage the newly constructed golf course in the City. Management needs to carefully review this contract to insure that it is in compliance with all applicable federal and

state laws and regulations.

Criteria: Compliance with all federal and state laws is required.

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2010 (Continued)

Effect:

Noncompliance with applicable federal and state laws can

subject the City to various penalties and fines.

Recommendation:

It is recommended that the City carefully review the management contract to insure that all applicable federal and state laws and regulations are being properly addressed.

Response:

The City will carefully review the contract and consult with applicable legal authorities to insure that all federal and state guidelines are addressed. This process has begun with a third party and is being conducted on the golf course

financial information.

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2010 (Continued)

#### SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

10-6 CFDA #20.205 Department of Transportation-Highway Planning and Construction

Condition:

Adequate internal control did not exist to insure that grant forms required to be submitted for funding were complete and accurate. During our review of the grant submissions we noted that amounts used for grant requests did not agree with amounts paid to the contractor. Grant expenditures posted to the general ledger did not agree with grant requests for reimbursements because a separate altered check was being submitted to the grantor. The differences between the amounts were due to the fact that the City paid the contractor for change order amounts prior to their approval by the State. Therefore, amounts requested from the grantor did not include unapproved change orders but amounts paid to Subsequently, the City requested the contractor did. reimbursement for the change orders once approved to reconcile the total payments made to the contractor and the amounts reimbursed by the grantor. It does appear that all amounts requested for reimbursement were proper and support exists for all amounts paid to the contractor, but the reporting package submitted was not reflecting the actual copies of checks used to pay the contractor.

We also noted that grant submissions were not continuous from beginning to end, as amounts reported on a subsequent report either overlapped a prior submission or created an unexplained gap between submissions. However, the amount that would be submitted for current reimbursement did appear to be correct.

Criteria:

Effective internal control requires adequate monitoring of all activities associated with reporting of grant activities and reimbursements with the oversight agency.

Effect:

Inadequate controls and monitoring allowed reporting that was not accurate to be submitted to the oversight agency.

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2010 (Continued)

Recommendation: Policies need to be created and procedures put in place to

ensure adequate internal controls and monitoring of the grant

reporting requirements are implemented and followed.

Response: The City has changed the policy and procedure dealing with

grants. All grants and corresponding paper work will now be the responsibility of the Director of Finance and must be approved by the Chief Administrative Officer and the Mayor. Also any questions on reporting of the grant program will be addressed with the combined advice of the Grant agency, The

City's legal counsel, CPA consultant, and the Auditors.

10-7 CFDA #20,205 Department of Transportation-Highway Planning and Construction

Condition: The City did not have adequate internal controls and

monitoring over the reporting of the grant program.

Criteria: Effective internal controls require adequate monitoring of

all activities associated with the reporting of grant

activities and reimbursements with the granting agency.

Effect: Without proper monitoring of the reporting, errors in the

reporting packages can go undetected.

Recommendation: Policies need to be created and procedures put in place to

insure adequate internal controls and monitoring of the grant

reporting requirements are implemented and followed.

Response: The city has changed the policy and procedure dealing with grants. All grants and corresponding paper work will now be

the responsibility of the Director of Finance and must be approved by the Chief Administrative Officer and the Mayor. We are also conducting a feasibility study into the possibility of hiring outside grant writing firms for their

expertise. We will increase the training for all personnel

associated with the grant process.

# SCHEDULE OF PRIOR YEAR MANAGEMENT COMMENTS AND SUGGESTIONS June 30, 2010

## 09-1 Segregation of Duties

Condition: Because of the entity's size and the limited number of

accounting personnel, it is not feasible to maintain a complete segregation of duties to achieve effective internal

control.

Recommendation: To the extent cost effective, duties should be segregated and

management should attempt to mitigate this weakness by

supervision and review procedures.

Current status: See current year finding 10-1.

## 09-2 Controls over Financial Reporting

Condition: In our judgment, the Town's accounting personnel and those

charged with governance, in the course of their assigned duties, lack the resources to prepare the financial statements and related footnotes in accordance with generally accepted accounting principles and to detect and correct a

material misstatement, if present.

Recommendation: In our judgment, due to the lack of resources available to

management to correct this material weakness in financial reporting, we recommend management mitigate this weakness by having a heightened awareness of all transactions being

reported.

Current status: See current year finding 10-2.

# SCHEDULE OF PRIOR YEAR MANAGEMENT COMMENTS AND SUGGESTIONS June 30, 2010 (Continued)

#### 09-3 Policy and Procedure Manual Update

Condition: The policy and procedure manual is required by City policy to

be updated on a periodic basis.

Recommendation: Management should review the existing policy and procedure

manual and modify those sections which have changed in the

past several years.

Current status: See current year finding 10-3.

# 09-4 Fixed Asset Identification Tags

Condition: The City maintains a fixed asset register to account for all

fixed assets purchased or donated to the City. All assets must be tagged with identification tags that are referenced by item and location. Our review indicated that not all

fixed assets are being tagged.

Recommendation: The City should perform a complete inventory of all fixed

assets and determine which assets have not been properly

tagged and accounted for.

Current status: See current year finding 10-4.

#### 09-5 Golf Course Management Contract

Condition: The City has executed a management agreement with a company

to manage the newly constructed golf course in the City. Management needs to carefully review this contract to insure that it is in compliance with all applicable federal and

state laws and regulations.

Recommendation: It is recommended that the City carefully review the

management contract to insure that all applicable federal and state laws and regulations are being properly addressed.

Current status: See current year finding 10-5.

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2010 (Continued)

#### 09-6 Financial Reporting from Golf Course Management Company

Condition: The City's contract with the management company requires that

monthly financial reporting be provided to the City on a timely basis. Our review indicated that financial reporting

was not being timely provided to the City.

Recommendation: The City should request and carefully review all monthly

reports from the management company on a timely basis.

Current status: This issue was resolved during the year ended June 30, 2010

with financials being received in a timely manner.

## 09-7 Cash Flow and Capital Outlay Needs

Condition: The golf course and subdivision funds are requiring a

substantial amount of cash flow to fund the operations. Additionally, significant capital outlay needs are still being funded. Serious consideration needs to be devoted to an analysis of overall cash flow and capital outlay funding

sources.

Recommendation: Management should prepare a long-term projection for cash

flow needs for these projects, as well as all City operations

in order to insure continued financial viability.

Current status: This issue was resolved during the year ended June 30, 2010.

The current budget addressed these concerns and a plan is in place to begin a 2 year budget plan for the next fiscal year

for capital expenditures.

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